

2024-2028
Financial Planning
CVRD Core Services
Electoral Area Services

Services 555-556
Economic Development
Service





Core Service

Electoral Area Services

Core Service	Electoral Area Services
Service Function Name	555 – Denman Island Economic Development
Service Sub-functions	None
Purpose	To provide an economic development service
Participants	Defined Portion of Electoral Area A – Denman Island
2024 Proposed Changes to Service	None





Core Service

Electoral Area Services

Core Service	Electoral Area Services
Service Function Name	556 – Hornby Island Economic Development
Service Sub-functions	None
Purpose	To provide an economic development service
Participants	Defined Portion of Electoral Area A – Hornby Island
2024 Proposed Changes to Service	None





2023 Accomplishments

- Denman WORKS
 - Continued support of grant partnerships
 - Affordable housing contributions
- Hornby Island Economic Enhancement Corporation
 - Last mile internet infrastructure
 - Work on new Economic Development Strategy
 - Held 1 business forum and 2 mix and mingles
 - Support for new bus and shelter



Trends, Challenges and Opportunities

- DenmanWORKS!
 - continues to function as grant based support society
 - Partners with other non-profits
- HICEEC has an ambitious workplan under it four Thematics
 - Develop a sustainable economy
 - Improve Affordability
 - Enhance Self-Sufficiency
 - Provide Excellent Public Administration



Human Resource

	2024	2025
Opening FTE Balance	0.04	0.04
Addition Request		
Full time		
Part Time		
Temporary /Casual		
Adjustments		
Total	0.00	0.00
Year over year Change	0.04	0.04



Expenses

Denman Island Economic Development

Year over Year Change

	2023 Approved Budget	2024 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Support Services	\$1,303	\$2,887	\$1,584	121.6%
Personnel Costs	4,153	4,513	360	8.7%
Grants to Other Orgs	150,000	50,000	(100,000)	(66.7%)
Materials, Supplies & Utility	150	150	-	0.0%
Contract & General Service	380	867	487	128.2%
Transfer to Reserve	2,941	3,583	642	21.8%
Total	158,927	62,000	(96,927)	(61.0%)

Key Notes

- One-time 100K cost for green affordable housing project in '23



Revenue

Denman Island Economic Development

Year over Year Change

	2023 Approved Budget	2024 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Taxation	158,000	62,000	(96,000)	(60.8%)
Prior Year Surplus	927	-	(927)	(100.0%)
Total	158,927	62,000	(96,927)	(61.0%)

Key Notes

Reduced grants results in reduced taxation



Expenses

Hornby Island Economic Development

Year over Year Change

	2023 Approved Budget	2024 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Support Services	\$2,443	\$3,752	\$1,309	53.6%
Personnel Costs	4,153	4,513	360	8.7%
Grants to Other Orgs	197,300	101,300	(96,000)	(48.7%)
Materials, Supplies & Utility	100	100	-	-
Contract & General Service	672	1,136	464	69.0%
Transfer to Reserve	4,340	5,199	859	19.8%
Total	209,008	116,000	(93,008)	(44.5%)

Key Notes

- One-time 100K cost for Beulah Creek affordable housing project in '23, HICEEC contract increasing



Revenue

Hornby Island Economic Development

Year over Year Change

Key Notes

- '23 amount is residual Plan H grant

	2023 Approved Budget	2024 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Taxation	\$205,000	\$116,000	(\$89,000)	(43.4%)
Government Grants	3,000	-	(3,000)	(100.0%)
Prior Year Surplus	1,008	-	(1,008)	(100.0%)
Total	209,008	116,000	(93,008)	(44.5%)



Funding Sources

Tax Requisition

Denman Island Economic Development 555

Requisition Budget	2023 Actual	2024 PB	2025 FP	2026 FP	2027 FP	2028 FP
Local Service Area						
N-771-CNR-SRVA#65	158,000	62,000	62,000	62,000	62,000	62,000
	\$158,000	\$62,000	\$62,000	\$62,000	\$62,000	\$62,000
Change from Previous year		(\$96,000)	\$0	\$0	\$0	\$0
Residential Tax Rate Estimate (per \$1,000 of assessed value)	0.1848	0.0758	0.0758	0.0758	0.0758	0.0758

Estimates are based on 2024 Completed Roll at Proposed Budget January 2024



Funding Sources

Tax Requisition

Hornby Island Economic Development 556

Requisition Budget	2023 Actual	2024 PB	2025 FP	2026 FP	2027 FP	2028 FP
Local Service Area						
M-771-CNR-SRVA#64	205,000	116,000	123,000	130,000	133,000	134,000
	\$205,000	\$116,000	\$123,000	\$130,000	\$133,000	\$134,000
Change from Previous year		(\$89,000)	\$7,000	\$7,000	\$3,000	\$1,000
Residential Tax Rate Estimate (per \$1,000 of assessed value)	0.1941	0.1137	0.1206	0.1275	0.1304	0.1314

Estimates are based on 2024 Completed Roll at Proposed Budget January 2024



Denman Operating Budget: 2025-2028 Projections

Category	2025	2026	2027	2028
Taxation	\$62,000	\$62,000	\$62,000	\$62,000
Total Revenue	\$62,000	\$62,000	\$62,000	\$62,000
Support Services	2,887	2,887	2,887	2,887
Personnel Costs	4,765	4,908	5,054	5,206
Grants to Other Organizations	50,000	50,000	50,000	50,000
Materials, Supplies & Utilities	150	150	150	150
Contract & General Services	902	938	976	1,015
Transfer to Reserve	3,296	3,117	2,933	2,742
Total Expenses	62,000	62,000	62,000	62,000



Hornby Operating Budget: 2025-2028 Projections

Category	2025	2026	2027	2028
Taxation	\$123,000	\$130,000	\$133,000	\$134,000
Total Revenue	123,000	130,000	133,000	134,000
Support Services	3,752	3,752	3,752	3,752
Personnel Costs	4,765	4,908	5,054	5,206
Grants to Other Organizations	108,000	115,000	117,000	119,000
Materials, Supplies & Utilities	100	100	100	100
Contract & General Services	1,181	1,228	1,277	1,328
Transfer to Reserve	5,202	5,012	5,817	4,614
Total Expenses	123,000	130,000	133,000	134,000



Reserves

Projected Balances

Reserve	2023 Ending Balance
555 – Denman Economic Development F/E Reserve	\$32,812
556 – Hornby Economic Development F/E Reserve	40,524



Denman Economic Dev. F/E Reserve (555)

Projected Balances

	2024	2025	2026	2027	2028
Opening Balance	\$32,812	\$36,395	\$39,691	\$42,808	\$45,741
Contributions to Reserve	3,583	3,296	3,117	2,933	2,742
Transfers to Operating	-	-	-	-	-
Ending Balance	36,395	39,691	42,808	45,741	48,483








Hornby Economic Dev. F/E Reserve (556)

Projected Balances

	2024	2025	2026	2027	2028
Opening Balance	\$40,524	\$45,723	\$50,925	\$55,937	\$61,754
Contributions to Reserve	5,199	5,202	5,012	5,817	4,614
Transfers to Capital/Operating	-	-	-	-	-
Ending Balance	45,723	50,925	55,937	61,754	66,368



Summary

Fiscal Responsibility 	Climate Crisis & Environmental Stewardship & Protection 	Community Partnerships 	Indigenous Relations 	Accessibility, Diversity, Equity & Inclusion 
Internet connectivity on both islands		Grant support to numerous groups		Affordable housing projects on both islands Supports MRDT purposes on Hornby



Options & Recommendations

- That the proposed 2024-2028 financial plan for the function 555, Denman Island Economic Development & the function 556, Hornby Island Economic Development Service, be approved.
- Direct Staff to enter into a new five year agreement with HICEEC based on proposed budget



Questions?